ULI Rose Center presents Detroit Future City

The making of Detroit's Long Term Strategic Framework Plan



Welcome

- ULI Rose Center
 - Who we are/what we do
- Webinar instructions
- Webinar

ULI Rose Center

Mission:

". . . to encourage and support excellence in land use decision making. By providing public officials with *access to information, best practices, peer networks* and other resources, the Rose Center seeks to foster creative, efficient, practical, and sustainable land use policies."



Daniel Rose Chairman, Rose Associates; ULI Foundation Governor

ULI Rose Center

How this webinar works:

Webinar audio information:

Dial-in #: 866.404.3683

Conference code: 1496305939

- All callers are muted during the presentation
 - To prevent any audio disruption, please mute your individual line by pressing *6. You can un-mute your line by pressing #6.
- To ask a question-
 - During the presentation, type your question into the *Question* or *Chat* box, the moderator will review and present your questions to the panelists.
 - •There will be time for questions at the end of the presentation.





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Vice President-Project Management
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Design Principal

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AGENDA

- 1. DETROIT IS...
- 2. FRAMEWORK

TIMELINE

OBJECTIVES

ENGAGEMENT

UTILIZATION

ELEMENTS

3. ECONOMIC GROWTH

4. LAND USE

5. CITY SYSTEMS

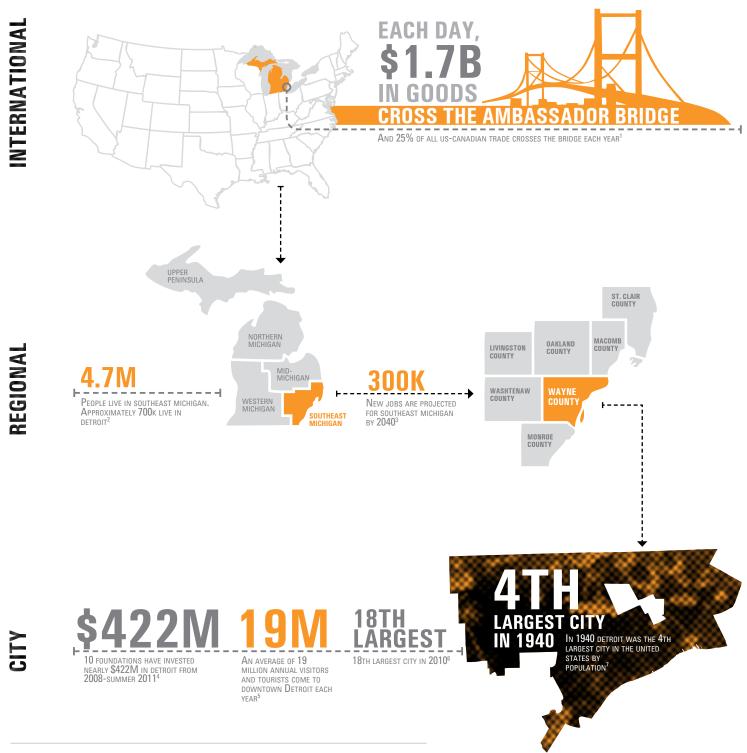
6. NEIGHBORHOODS

7. LAND AND BUILDINGS ASSETS

8. Q&A

9. CLOSING

DETROIT IS...



¹⁾ Detroit Regional Chamber; 2) US Census 2010; 3) Southeast Michigan Council of Governments (SEMCOG); 4) DWPLTP Civic Engagement Audit; 5) Detroit Economic Growth Corporation; 6) US Census 2010; 7) US Census 1940;

DETROIT IS CLOSER TO ITS FUTURE THAN WE IMAGINE.

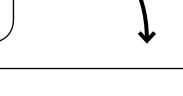
DETROIT IS...

TRANSFORMATION

TRANSFORMATION HORIZON TIMELINE

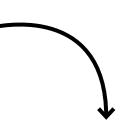
STABILIZE & SUSTAIN

10 YEAR HORIZON



IMPROVE

20 YEAR HORIZON



TRANSFORM

50 YEAR HORIZON

FRAMEWORK OBJECTIVES:

BY 2030, DETROIT WILL...



HAVE A STABILIZED POPULATION BETWEEN 600-800K PEOPLE.



DOUBLE THE NUMBER OF JOBS AVAILABLE IN THE CITY.



HAVE AN INTEGRATED REGIONAL TRANSPORTATION SYSTEM.



LEAD THE WORLD IN DEVELOPING LANDSCAPE AS 21ST CENTURY INFRASTRUCTURE.



BE ENHANCED AND SUSTAINED BY A BROAD-BASED AND ONGOING CIVIC STEWARDSHIP NETWORK.

FRAMEWORK ENGAGEMENT





30,000 CONVERSATIONS





163,000 INTERACTIONS





70,000
SURVEY RESPONSES





HOW IS THE FRAMEWORK USED?



ADVOCACY GROUPS

Elevate current and future policies and strategies.



BUSINESSES

- Provide service predictability and clear direction for investment.
- Provide framework to grow existing and new businesses.



COMMUNITY DEVELOPMENT

- Align resources with small scale actions.
- Deploy innovative strategies.



FAITH-BASED COMMUNITY

- Recognize added value of neighborhoods.
- Facilitate localized community development efforts.



INSTITUTIONS

- Identify key areas of growth and investment.
- Inform current and future programming, hiring, and contracting of Eds/Meds.



PHILANTHROPIC SECTOR

- Identify areas of investment and collaboration between public, private and nonprofit sectors.
- Leverage resources.



PUBLIC SECTOR

- Provide long term vision and policy recommendations.
- Align regulatory framework to achieve long term vision.



RESIDENTS

- Provide clear direction for city's improvement.
- Develop neighborhood-based strategies for action.
- Participate in the transformation of the city.

FRAMEWORK ELEMENTS

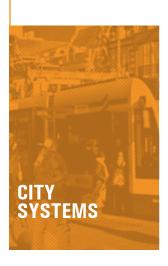
EQUITABLE CITY



IMAGE OF THE CITY



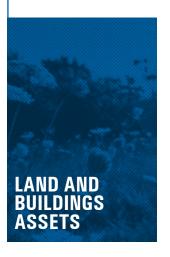
SUSTAINABLE CITY



CITY OF DISTINCT & REGIONALLY COMPETITIVE NEIGHBORHOODS



STRATEGIC APPROACH TO PUBLIC ASSETS



EQUITABLE CITY

ECONOMIC GROWTH

61% of SMRIOVED DESTROY DESTROY DOS ADELECTS

ACCESS AND MOBILITY

39% OF EMPLOYED DETROITERS

WORK WITHIN THE CITY1

21.5% of detroiters do not have access to a private vehicle²

70%

70% of detroit jobs are held by commuters³

EDUCATION AND EMPLOYMENT

ECONOMIC STAKE

RACE AND

300K

300,000 NEW JOBS ARE PROJECTED FOR SOUTHEAST MICHIGAN BY 2040⁴ 2%

DETROIT IS
PROJECTED TO
RECEIVE ONLY 2%
OF THESE NEW
REGIONAL JOBS⁵

27 JOBS PER 100 RESIDENTS

There are currently $27\ \text{Jobs}$ within the city per $100\ \text{Detroit}$ residents 6

20%
POVERTY

Detroiters experience high poverty rates at every level of education. even 20% of two-year degree holders live in poverty⁷



68% OF DETROITERS WITHOUT A HIGH SCHOOL DIPLOMA ARE UNEMPLOYED OR DO NOT PARTICIPATE IN THE LABOR FORCE⁸

2% OTHER

83%
AFRICAN
AMERICAN

Detroit's potential workforce demographics (ages 25-64)9



WHITE



OTHER



AFRICAN AMERICAN

Break down of revenue at all detroit firms¹⁰ **15%**

15% of detroit's PRIVATE EMPLOYER FIRMS ARE OWNED BY AFRICAN AMERICANS¹¹ 23RD RANKED

DETROIT IS RANKED 23RD OUT OF 25 U.S. CITIES IN AFRICAN AMERICAN OWNERSHIP OF FIRMS WITH EMPLOYEES*

TTTTTTT RANKED 8TH

In a comparison of 25 u.s. cities, detroit ranks 8th in terms of african-american business ownership relative to the size of black/african-american population*

*The 25 cities used to rank detroit were picked based on variables including population size, minority concentration and geography. The 25 cities are: 1) Detroit, MI; 2) Birmingham, AL; 3) Baltimore, MD; 4) Memphis, TN; 5) New Orleans, LA; 6) Atlanta, GA; 7) Cleveland, OH; 8) Washington, D.C.; 9) St. Louis, MO; 10) Philadelphia, PA; 11) Charlotte, NC; 12) Chicago, IL; 13) Columbus, OH; 14) Indianapolis, IN; 15) New York, NY; 16) Boston, MA; 17) Houston, TX; 18) Miami, FL; 19) Fort Worth, TX; 20) Los Angeles, CA; 21) Austin, TX; 22) San Antonio, TX; 23) San Diego, CA; 24) Phoenix, AZ; 25) El Paso, TX Sources: US Census 2010, 2007 Survey of Business Owners

IMPLEMENTATION STRATEGIES







USE A PLACE-BASED STRATEGY FOR GROWTH: SEVEN EMPLOYMENT DISTRICTS



ENCOURAGE LOCAL ENTREPRENEURSHIP AND MINORITY BUSINESS PARTICIPATION



IMPROVE SKILLS AND SUPPORT EDUCATION REFORM



IMPROVE LAND REGULATIONS, TRANSACTIONS, AND ENVIRONMENTAL ACTIONS

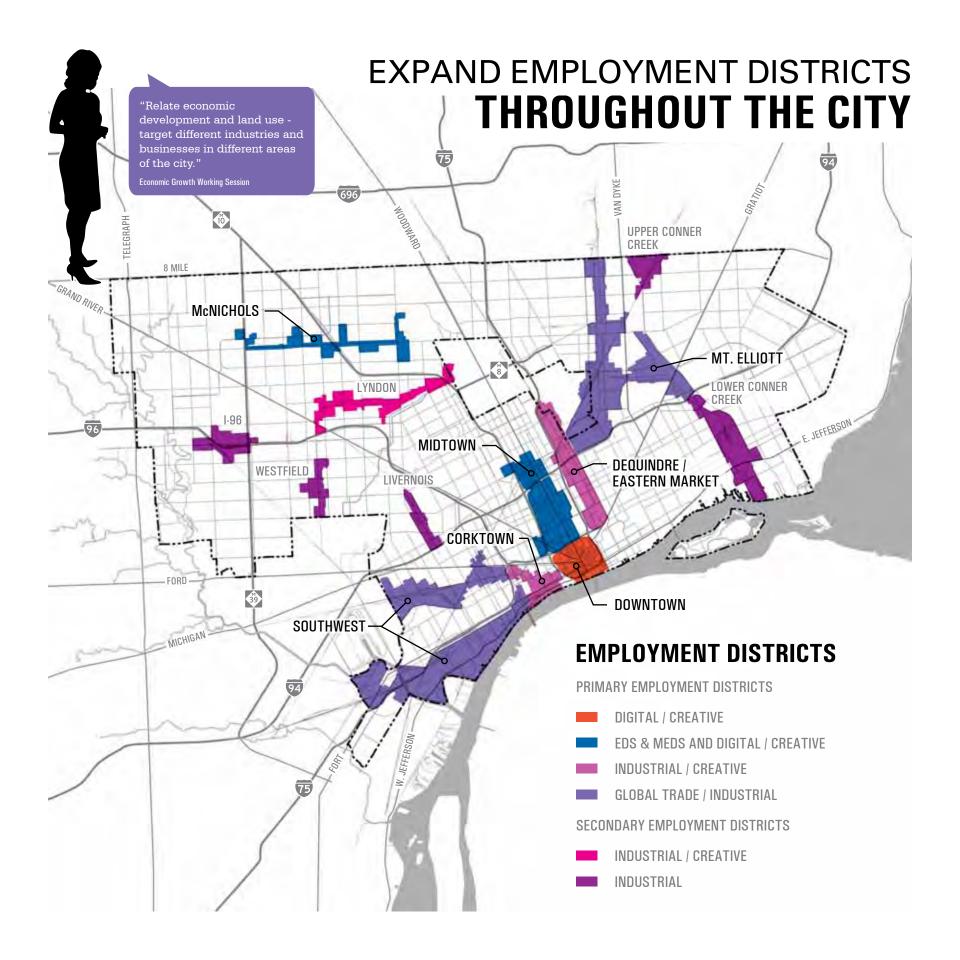


IMAGE OF THE CITY

LAND USE



IMPLEMENTATION STRATEGIES







SUPPORT A NETWORK OF NEW AND EXISTING NEIGHBORHOOD TYPES



INTRODUCE NEW FORMS OF DEVELOPMENT



CREATE A NEW AND DIVERSE OPEN SPACE SYSTEM FOR THE CITY



REDEFINE CORRIDORS AND CREATE COMPLETE STREETS



ENACT INNOVATIVE REGULATORY REFORM

REALITIES 21 21 WAS THE AVERAGE NUMBER OF RESIDENTS PER ACRE IN 1950* 1950 1050

72 SUPERFUND SITES IN DETROIT

Superfund is a program established to address hazardous wastes caused by industrial activities & abandoned sites 5

80K **22**%

OF DETROIT'S 349,170 TOTAL HOUSING UNITS, 79,725 ARE VACANT⁶

22% OF DETROIT'S INDUSTRIAL ZONED LAND IS VACANT⁷

VACANT LAND
20 SQ
MILES

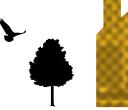
Approximately $20\,$ square miles of detroit's occupiable land area is vacant8

36% of DETROIT'S COMMERCIAL PARCELS ARE VACANT⁹

583Ksa ft

SQ FT

6.7 ACRES PARK SPACE PER PERSON



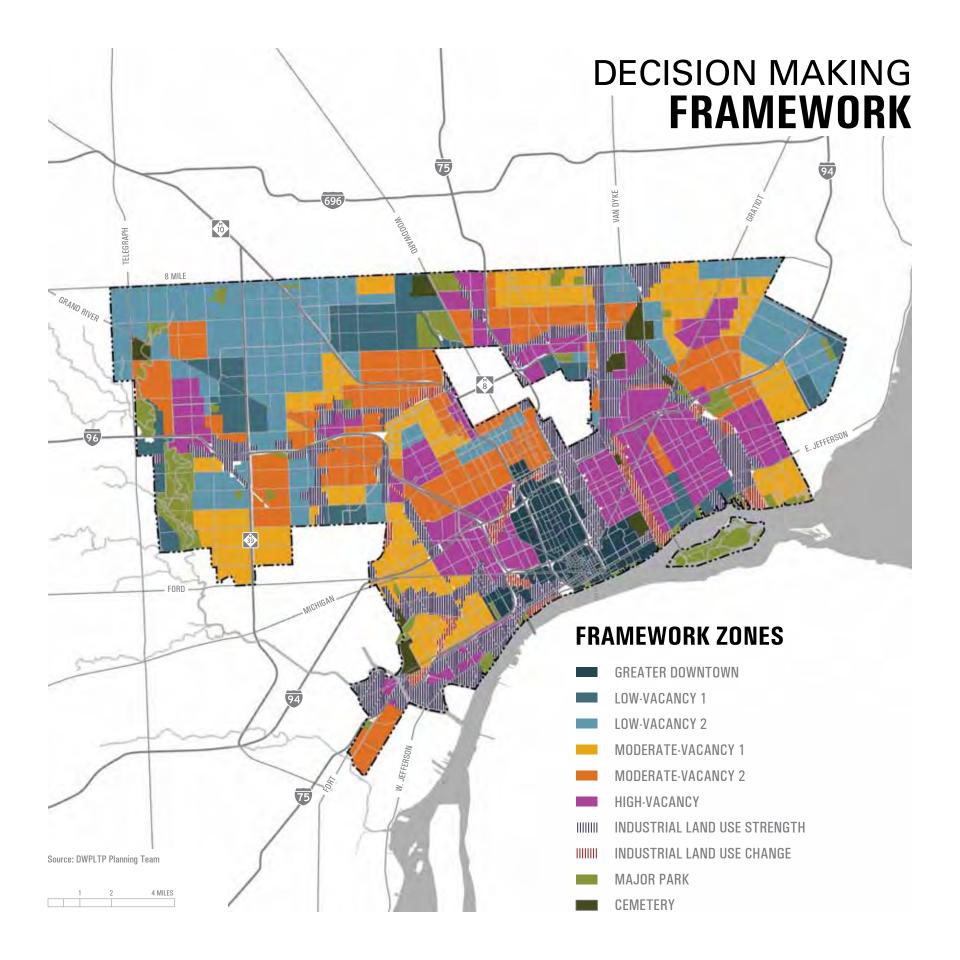
65% of total citywide housing supply is single family detached 12

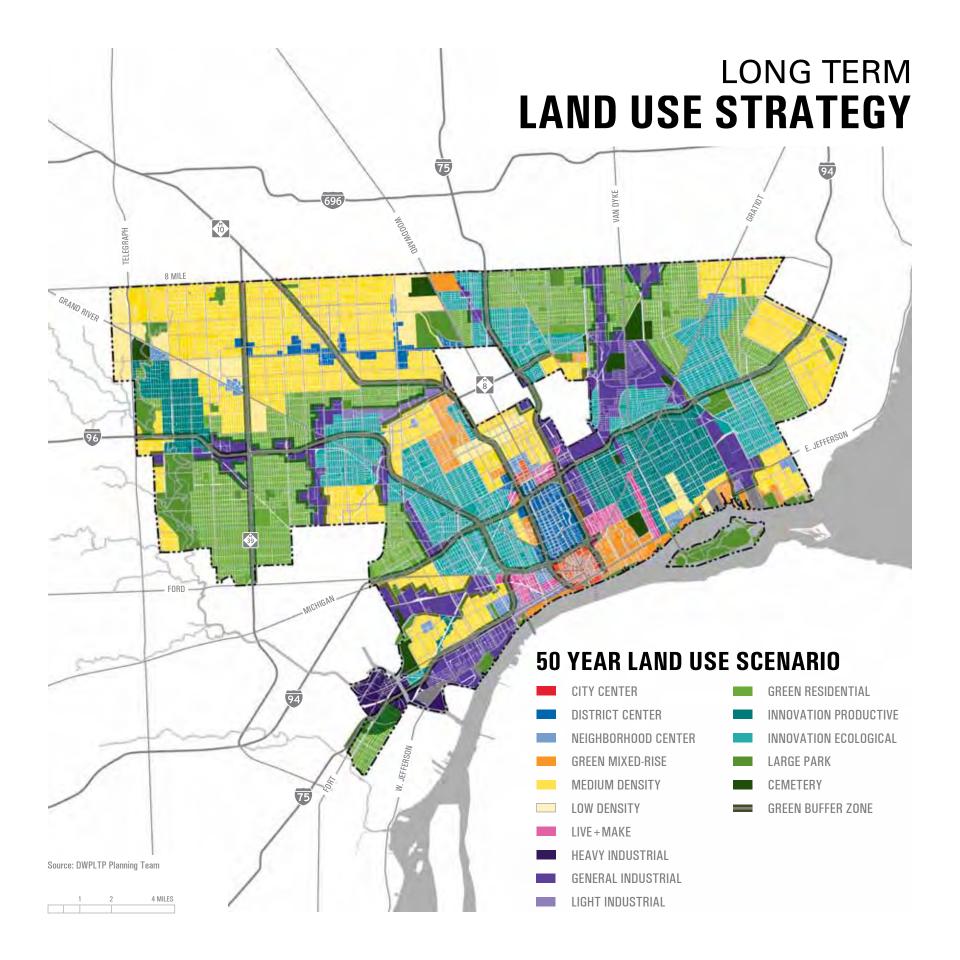


Detroit falls below the national recreation and park association recommendation of $10\ \text{acres}$ of park space per $1,000\ \text{residents}^{11}$

66% of total housing demand in detroit's greater downtown is for multi-family¹³

The amount of money spent on groceries outside the city could support approximately **583,000** square feet of additional grocery retail space in detroit ¹⁰





LONG TERM LAND USE TYPOLOGIES

LAND USE TYPOLOGY - NEIGHBORHOODS

- CITY CENTER
- DISTRICT CENTER
- NEIGHBORHOOD CENTER
- GREEN MIXED-RISE
- MEDIUM DENSITY
- LOW DENSITY
- LIVE / MAKE
- GREEN RESIDENTIAL

LAND USE TYPOLOGY - LANDSCAPE

- INNOVATION PRODUCTIVE
- INNOVATION ECOLOGICAL
- LARGE PARK
- CEMETERY

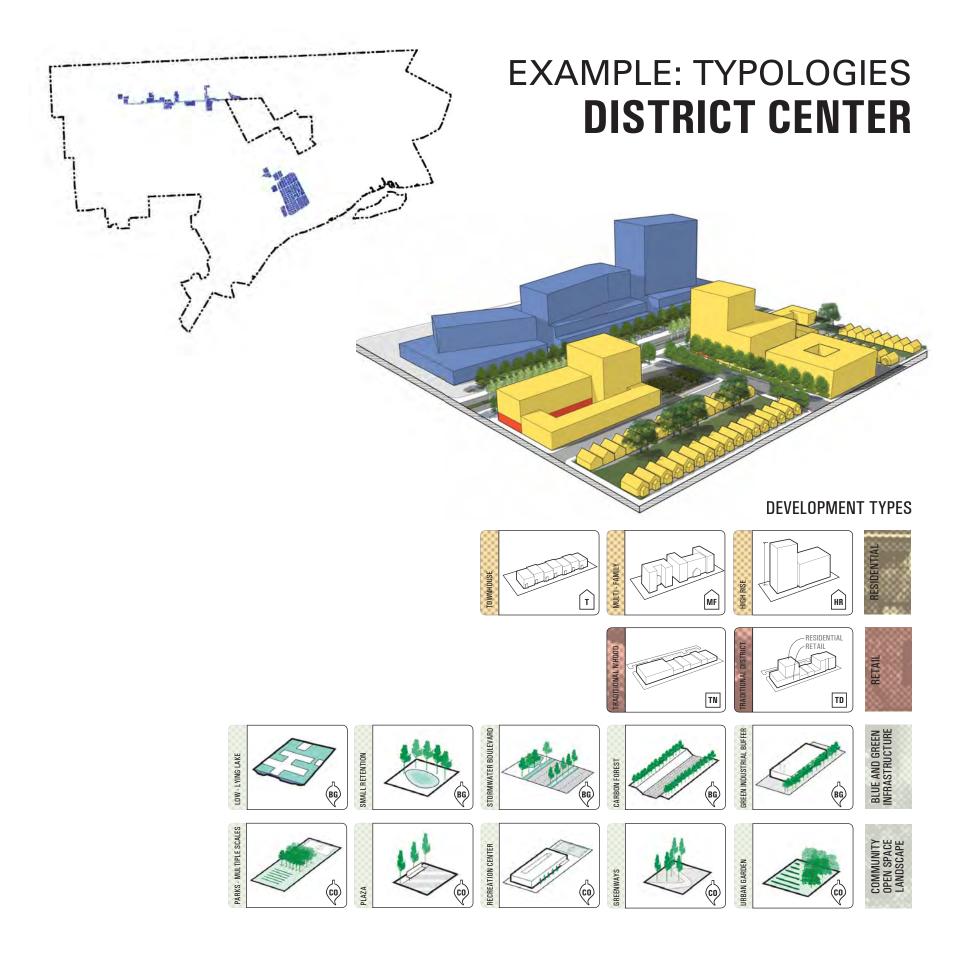
LAND USE TYPOLOGY - INDUSTRY

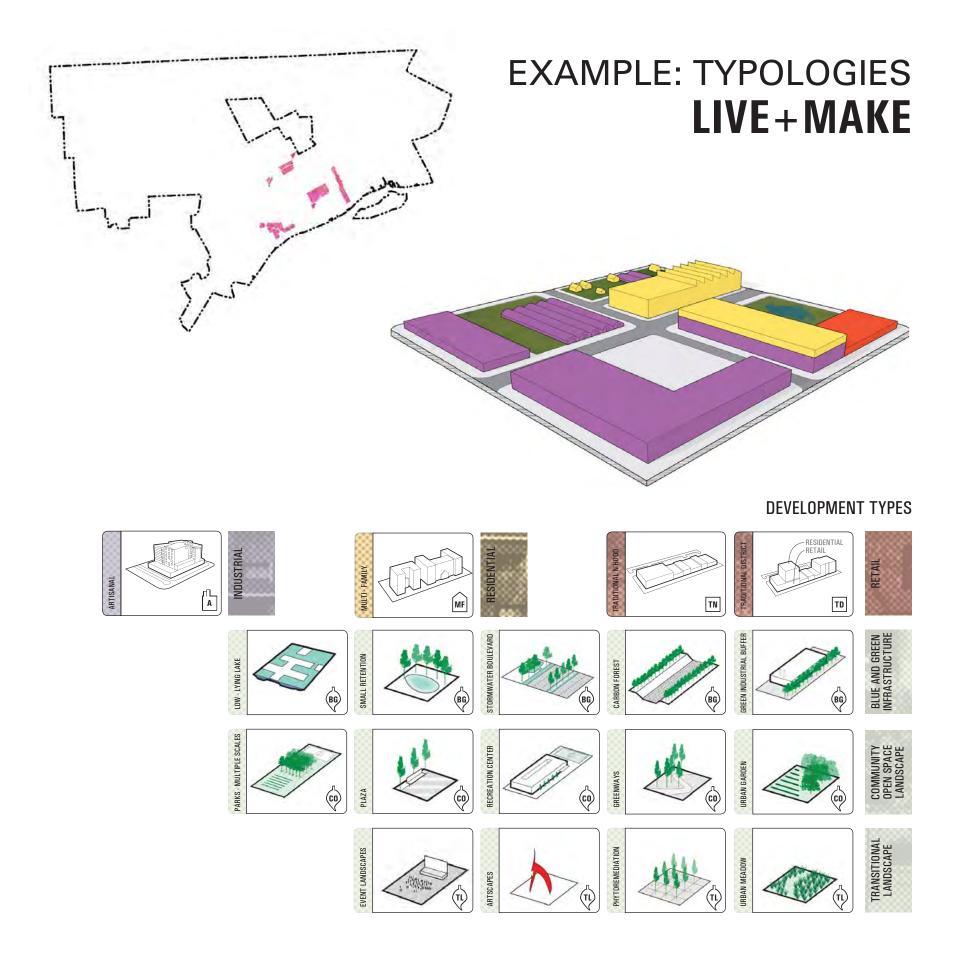
- HEAVY INDUSTRIAL
- GENERAL INDUSTRIAL
- LIGHT INDUSTRIAL
- UTILITIES

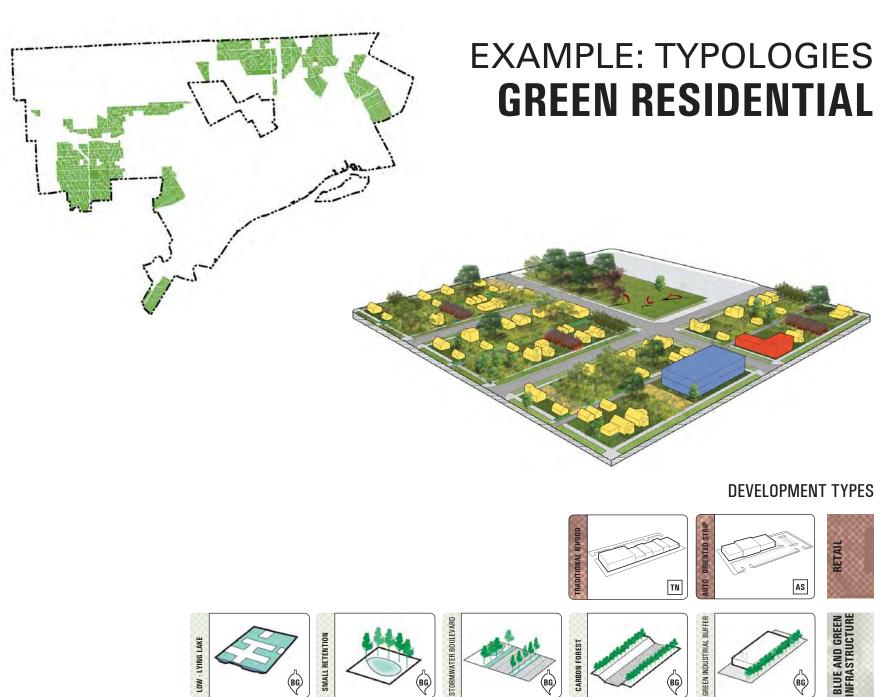


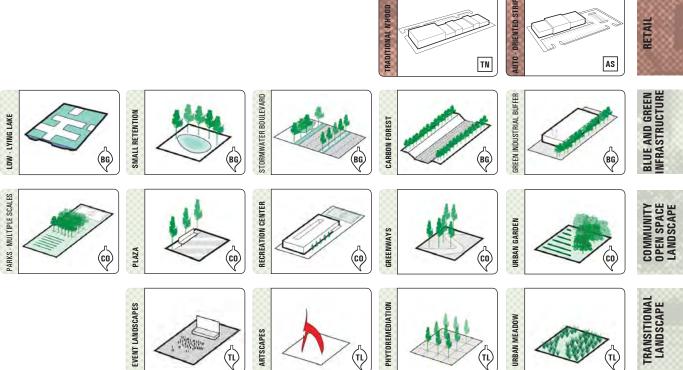


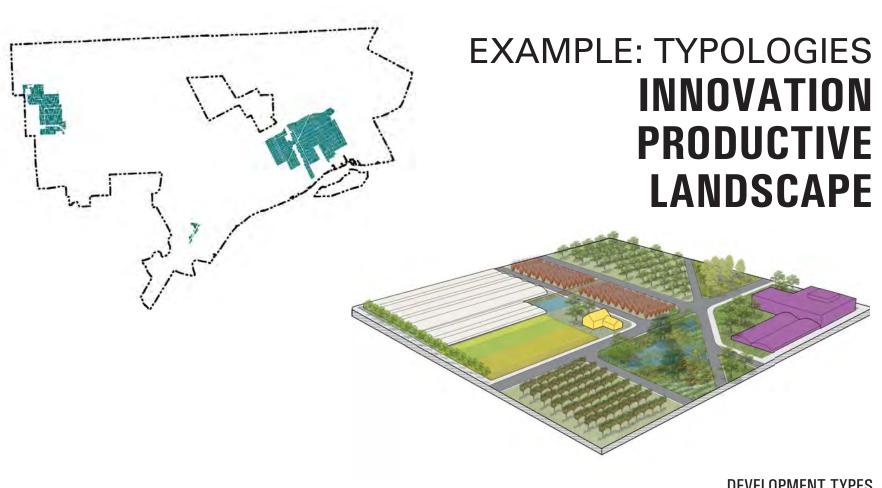




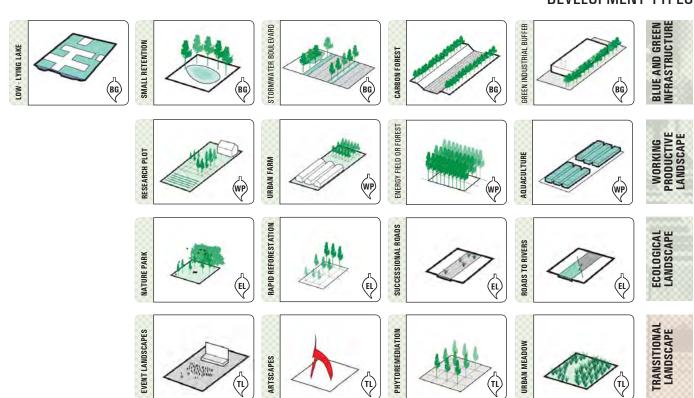


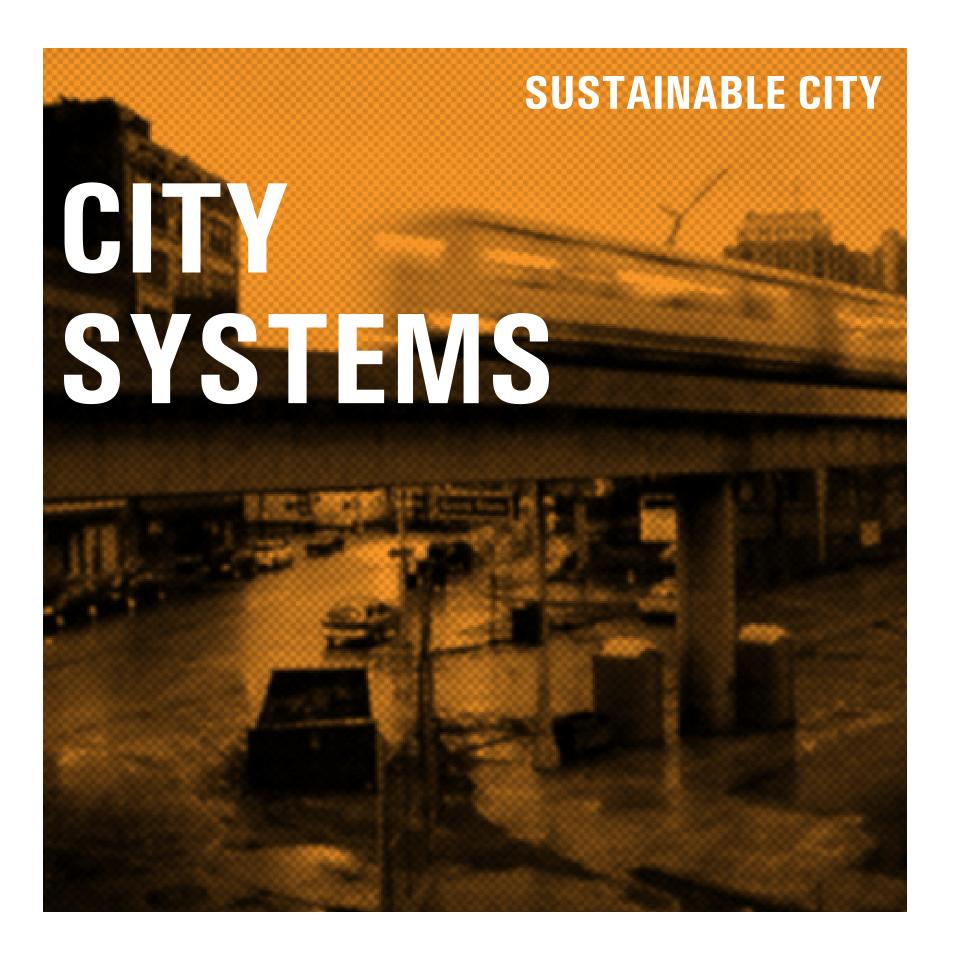






DEVELOPMENT TYPES





REALITIES

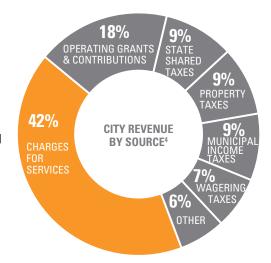
LIGNMEN

-\$336M 20%

Public transportation is RELIANT ON CITY'S GENERAL FUND TO SUBSIDIZE 40% OF REVENUES¹

\$336 MILLION DECLINE IN PROPERTY TAX REVENUE FROM 1950-2005 (60% DECLINE) ²

20% of DETROIT'S POTENTIAL REVENUE GENERATING LAND AREA IS VACANT 3



AVERAGE PERCENTAGE OF ANNUAL HOUSEHOLD INCOME SPENT ON TRANSPORTATION IS 32%5 27% OF DETROIT'S 3000 MILES OF PUBLIC

ROADS ARE IN POOR

CONDITION⁶

ONLY 35,000 OF THE EXISTING 88,000 STREET LIGHTS WORK IN DETROIT⁷

ONLY 9% OF DETROITERS USE PUBLIC TRANSIT⁸ BUSES RUN AT CAPACITY DURING

BUSES RUN AT 75% CAPACITY DURING PEAK HOURS IN DETROIT. THE NATIONAL AVERAGE CAPACITY FOR UNITED STATES BUSES DURING PEAK TIME IS 105%9

PEAK HOURS

Detroit's water system operates at 40% of its overall capacity 10

DETROIT'S 42 BILLION GALLONS OF WATER CLASSIFIED AS 'UNACCOUNTED FOR WATER' OFTEN RESULTS FROM LEAKS, METER INACCURACIES & HYDRANT USE¹¹



47.7 BILLION GALLONS OF RAW, UNTREATED SEWAGE WAS DIRECTLY DISCHARGED INTO THE DETROIT RIVER IN 2011. THIS IS THE EQUIVALENT TO FILLING 4,800 OLYMPIC SIZED SWIMMING POOLS 1



80% increase in coal consumption by dte energy since 1975^{12}



HEALTH HAZARDS

DETROIT HAS THREE TIMES HIGHER RATE OF CHILDREN WITH ELEVATED BLOOD LEAD LEVELS THAN THE NATIONAL AVERAGE¹³

DETROIT HAS THREE TIMES HIGHER RATE OF CHILDREN WITH ASTHMA THAN THE NATIONAL AVERAGE¹

TRANSFORMATIVE IDEAS



1 STRATEGIC INFRASTRUCTURE RENEWAL



2 LANDSCAPE AS 21ST CENTURY INFRASTRUCTURE



DIVERSIFIED TRANSPORTATION FOR DETROIT AND THE REGION

STRATEGIC RENEWAL

UPGRADE AND MAINTAIN

Areas stabilizing at a population level above current system capacity:

City Center: 15-20 DUPA; 110 -220 EPA

District Center: 10-20 DUPA; 25 - 50 EPA

Neighborhood Center: 10-20 DUPA; 3-5 EPA

RENEW & MAINTAIN

Areas stabilizing at or near current system capacity:

Traditional Med. Density Housing: 4-8 DUPA; 1-2 EPA

Traditional Low Density Housing: 1-4 DUPA; 1-2 EPA

Green Mixed Rise: 10-30 DUPA; 3-5 EPA

Secondary Industrial Employment

MAINTAIN ONLY

Areas where a decision has not yet been made about system capacity requirements:

Green Residential: 3-6 DUPA; 1-5 EPA

Non-Traditional Landscape

Traditional Landscape

REDUCE & MAINTAIN

Areas stabilizing at a level significantly below system capacity:

Live/ Make : 3-15 DUPA; 3-20 EPA

Green Residential: 3-6 DUPA; 1-5 EPA

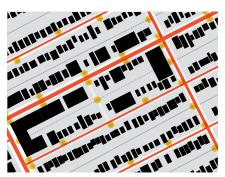
Tertiary Industrial Employment

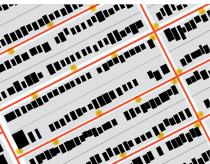
EMERGENCY REPAIR

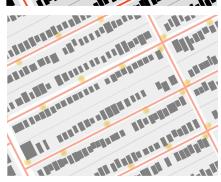
Areas expected to transition to a new land use with a different and generally lower systems requirement:

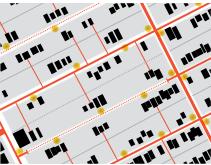
• Non-Traditional Landscape

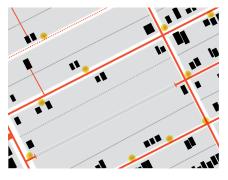
Traditional Landscape









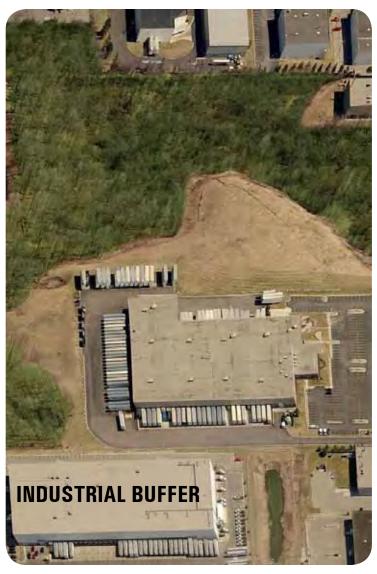


LANDSCAPE AS INFRASTRUCTURE

SOLVING PROBLEMS THROUGH INNOVATIVE USE OF LANDSCAPE

GREEN INFRASTRUCTURE: LANDSCAPES THAT CLEAN AIR

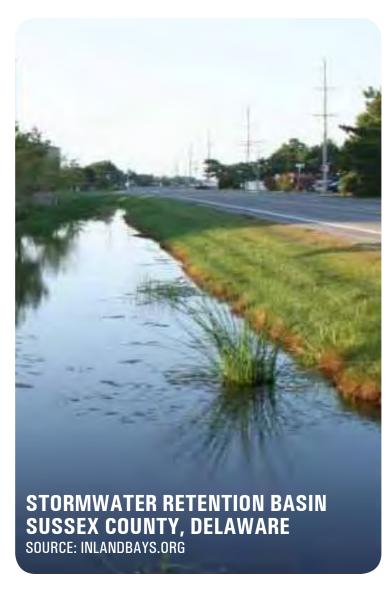




LANDSCAPE AS INFRASTRUCTURE

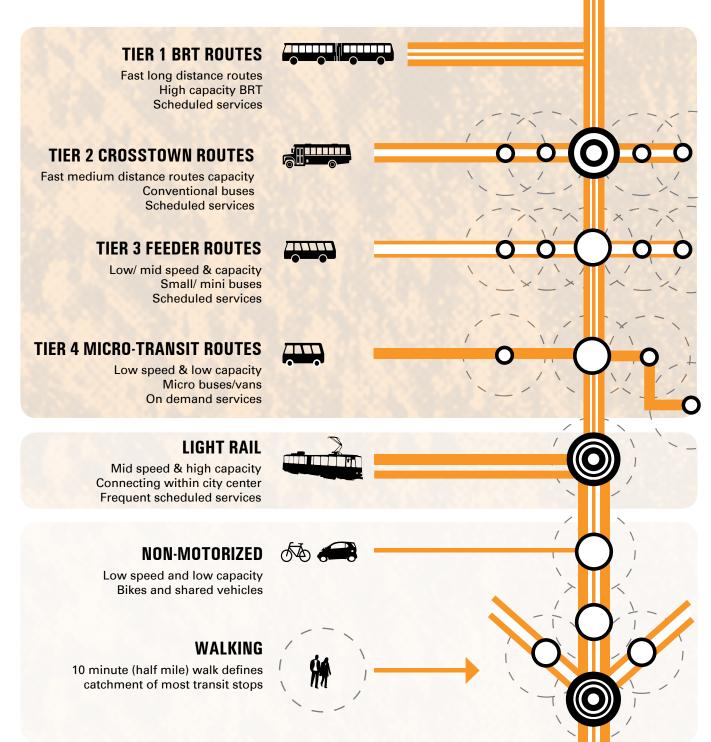
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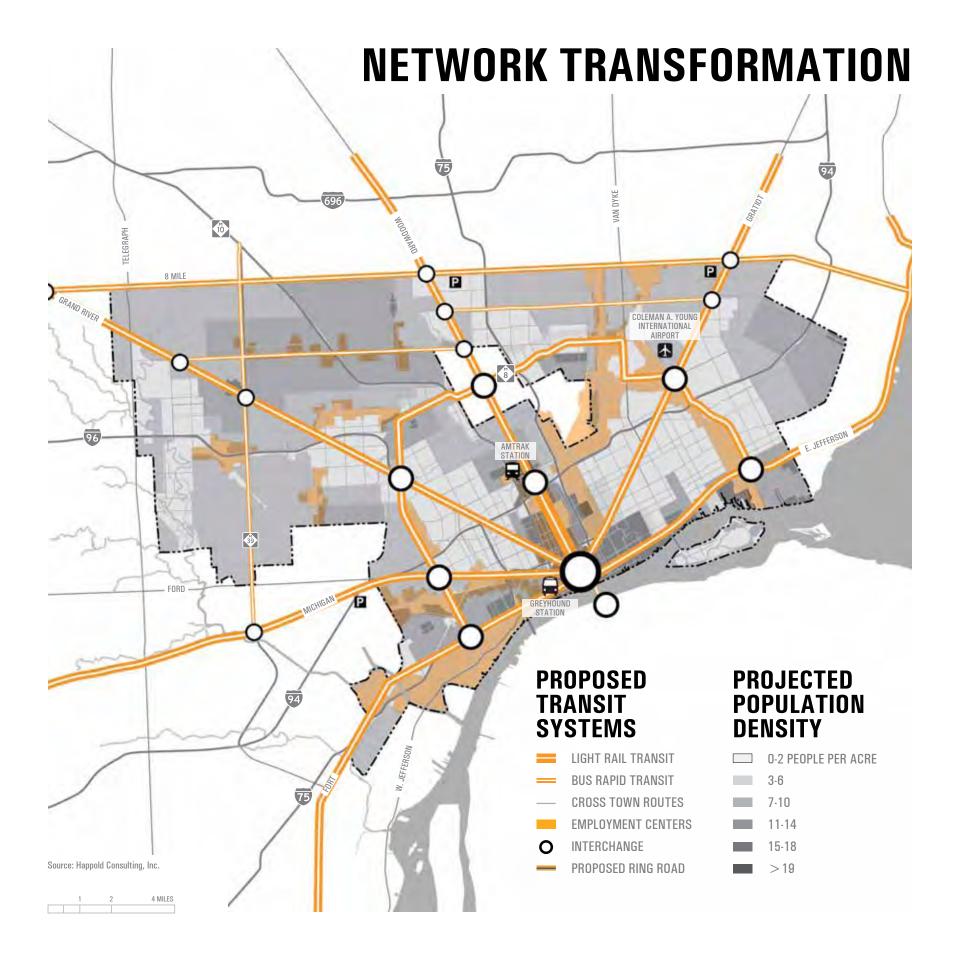
BLUE INFRASTRUCTURE: LANDSCAPES THAT CAPTURE AND CLEAN STORMWATER





NETWORK TRANSFORMATION TRANSIT





PRECEDENTS AND PILOT PROJECTS

PILOT PROJECTS

PILOT PROJECT

DDOT ROUTE HIERARCHY



PILOT PROJECT

DISTRICT-WIDE WEATHERIZATION AND ENERGY



PILOT PROJECT

WASTE STREAMING AND INCENTIVE PROGRAM



PRECEDENTS

PRECEDENT

PHILADELPHIA ON-SITE STORMWATER MANAGEMENT



PRECEDENT

CLEVELAND CITY SYSTEMS GIS DATABASE



PRECEDENT

REAL-TIME ENERGY CONSUMPTION FEEDBACK



CITY OF DISTINCT AND REGIONALLY COMPETITIVE NEIGHBORHOODS

NEIGHBORHOODS

IMPLEMENTATION STRATEGIES







CREATE DENSE, WALKABLE, MIXED-USE NEIGHBORHOODS



LIVE+MAKE NEIGHBORHOODS AS FUSION OF ART AND INDUSTRY



REPURPOSE VACANT LAND TO CREATE GREEN NEIGHBORHOODS

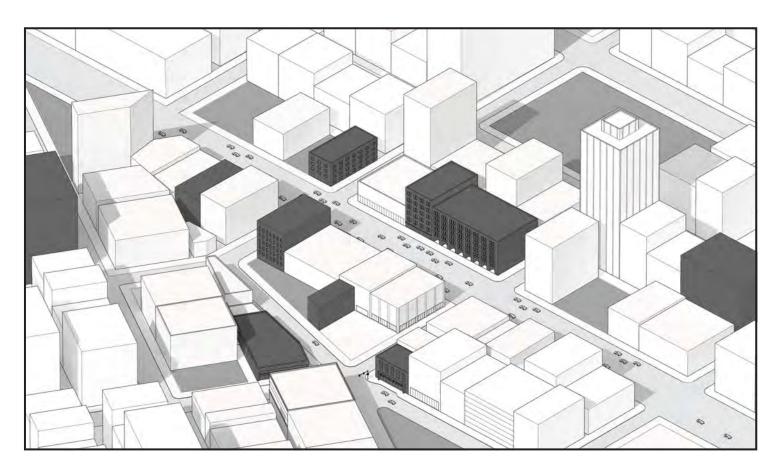


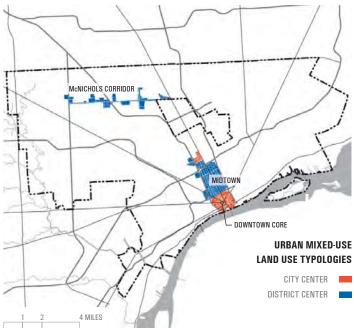
RENEW TRADITIONAL NEIGHBORHOODS



UTILIZE PRODUCTIVE LANDSCAPES AS THE BASIS FOR A SUSTAINABLE CITY

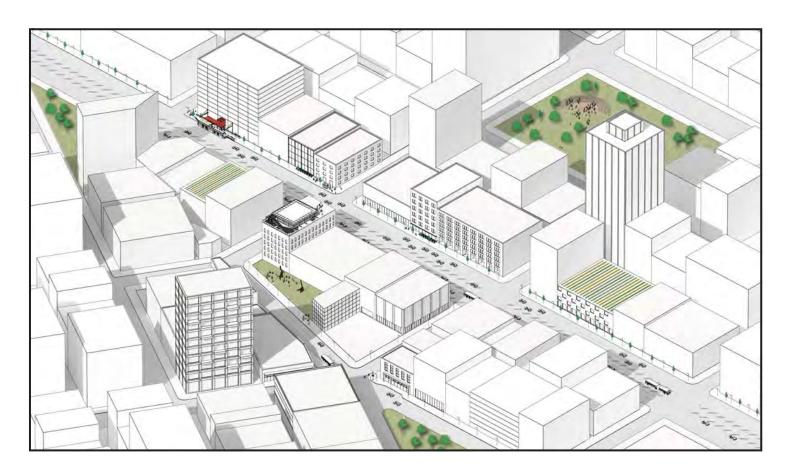
URBAN MIXED-USE NEIGHBORHOODS

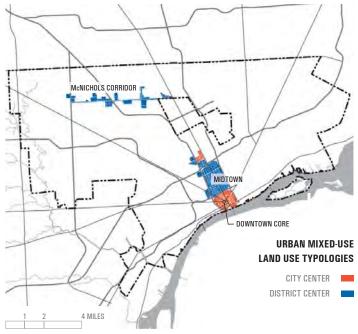




- Incorporate multi-modal transportation options including light rail, bus rapid transit, bike lanes, and car sharing to better connect residents to jobs and amenities.
- Provide incentives to create density through new infill construction or adaptive reuse of historic structures for residential and commercial uses.
- 3 Develop walkable retail nodes with services and amenities to support neighborhood residents and attract citywide and regional visitors.
- Incorporate high-quality public spaces to act as civic gathering spaces and catalyze new development.

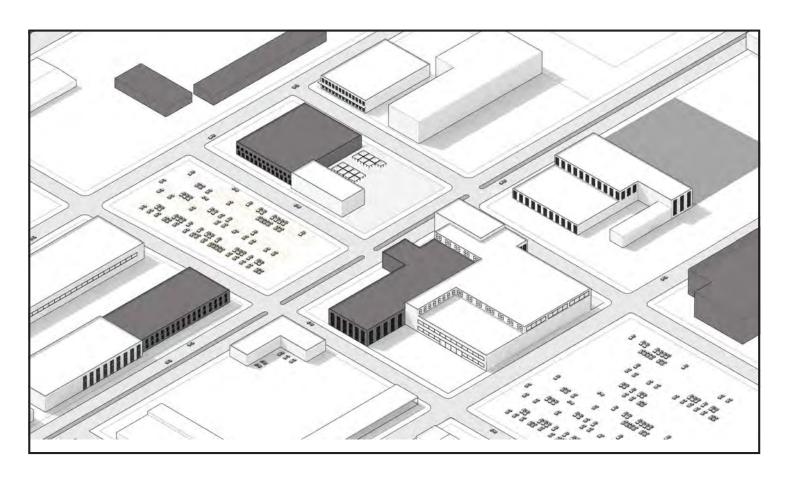
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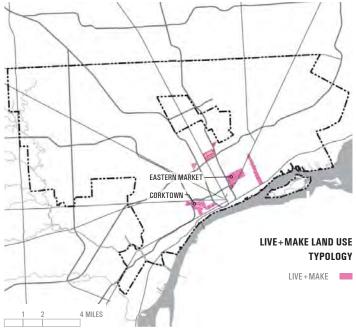




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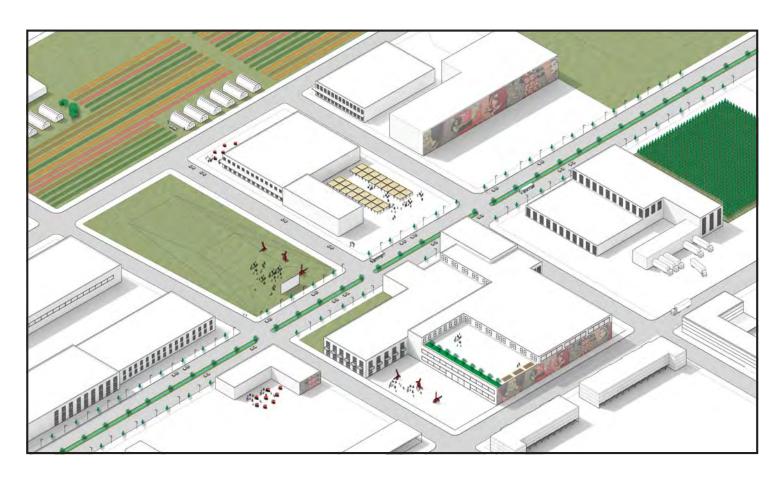
LIVE+MAKE NEIGHBORHOODS

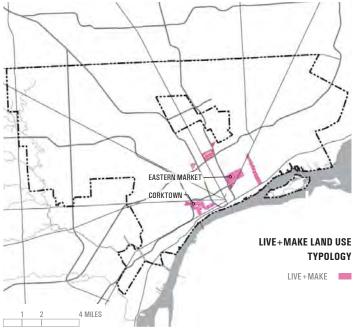




- Adaptive reuse of obsolete vacant or underutilized industrial buildings for entrepreneurial activity, artisanal production or residential dwelling.
- Repurpose large-scale vacant land for Live+Grow opportunities that tie into adjacent networked entrepreneurial activities: warehousing, distribution, and commercial uses.
- Remediate contaminated former industrial land by integrating phytoremediation and other landscapebased uses.
- Define and program outdoor event spaces to establish neighborhood identity.

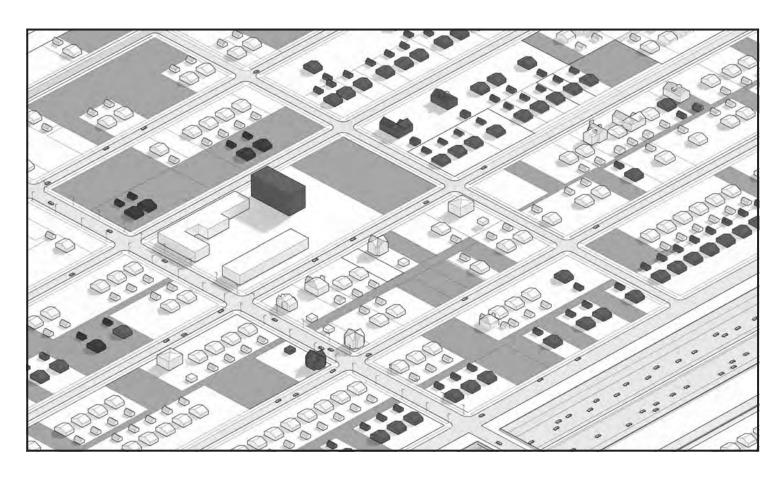
LIVE+MAKE NEIGHBORHOODS

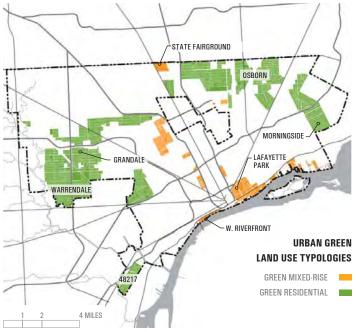




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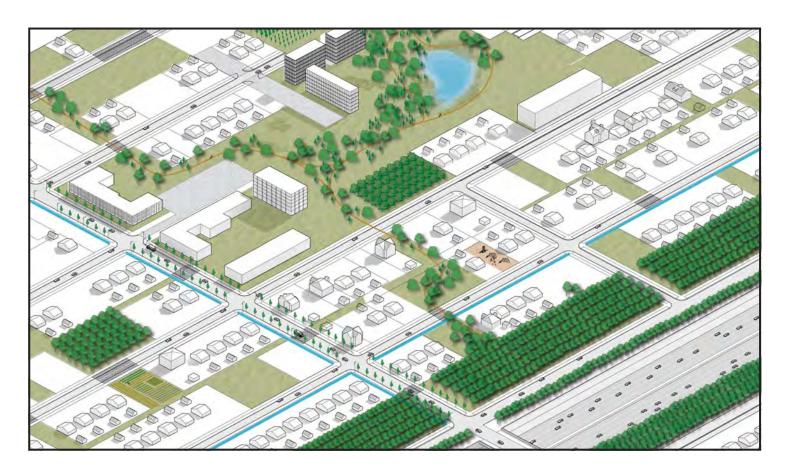
URBAN GREEN NEIGHBORHOODS

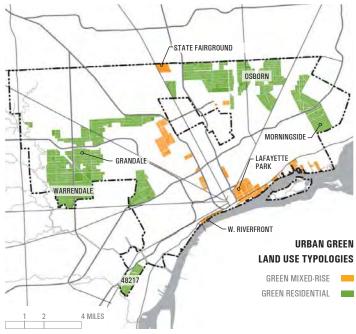




- Eliminate blight to stabilize neighborhoods, prioritizing areas around schools, through demolition or deconstruction of vacant structures.
- 2 Engage in neighborhood-based planning to strategize reuse of vacant land around a comprehensive, community-endorsed planning process.
- 3 Identify and assemble land in areas suitable for long term green mixed rise development.
- Integrate blue and green infrastructure into vacant land strategies.

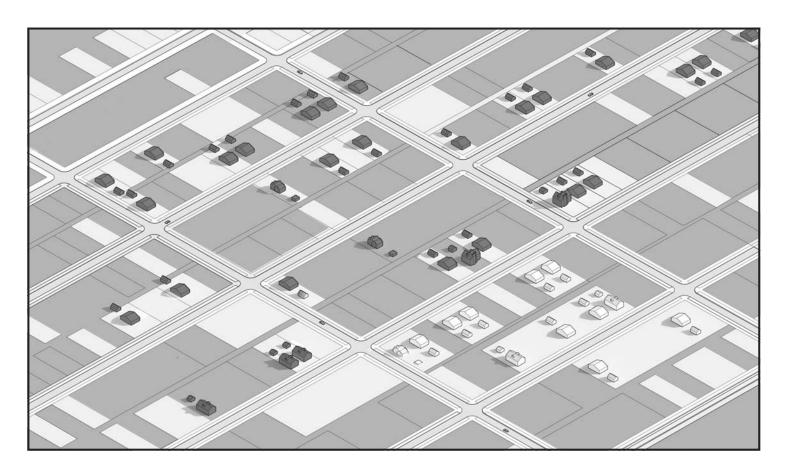
URBAN GREEN NEIGHBORHOODS

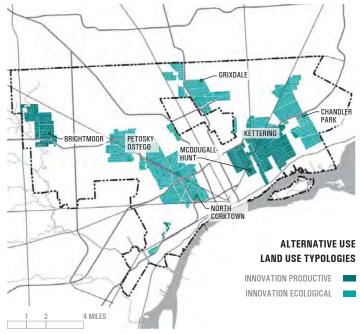




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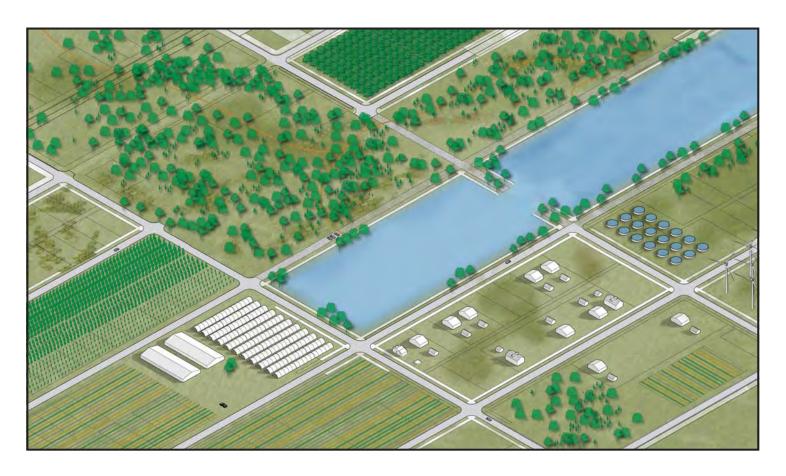
ALTERNATIVE USE NEIGHBORHOODS

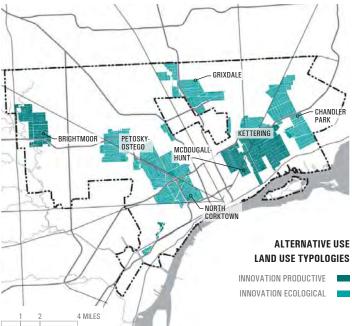




- Revise zoning to allow expanded range of landscape-based reuse options.
- 2 Assemble public land for large-scale reuse for blue infrastructure, ecological or productive landscape development types.
- 3 Prioritize job opportunities associated with productive reuse for neighborhood residents.
- Replace, repurpose, or decommission city systems infrastructure and develop alternative systems delivery such as on-demand micro-bus bus connections to regional transit system.

ALTERNATIVE USE NEIGHBORHOODS





- Revise zoning to allow expanded range of landscape-based reuse options.
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PRECEDENTS

EARLY ACTIONS

PILOT PROJECTS

URBAN GREEN

PRECEDENT

LOWER EASTSIDE ACTION PLAN (LEAP)



EARLY ACTION

EXPANDED SIDE LOT PROGRAM



PILOT PROJECT

LARGE-SCALE DEMOLITION / DECONSTRUCTION



TRADITIONAL

NEIGHBORHOOD TYPES

PRECEDENT

COMMUNITY LEARNING CENTERS



EARLY ACTION

NEIGHBORHOOD POP-UP RETAIL



PILOT PROJECT

CODE **ENFORCEMENT** AND LANDLORD **STRATEGIES**



ALTERNATIVE

PRECEDENT

EARTHWORKS URBAN FARM



EARLY ACTION

MSU INNOVERSITY



PILOT PROJECT

LARGE-SCALE BLUE INFRASTRUCTURE

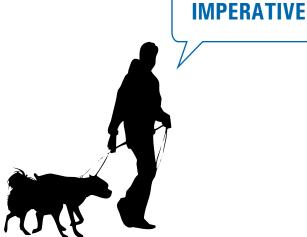


PHOTO CREDIT (4): MARVIN SHAOUNI

STRATEGIC APPROACH TO PUBLIC ASSETS

LAND AND BUILDINGS ASSETS

IMPERATIVES





We must be strategic and coordinated in our use of land.

IMPLEMENTATION STRATEGIES







B USE VACANT PUBLIC LAND AS A TOOL FOR NEIGHBORHOOD STABILIZATION



TRANSFORM LARGELY VACANT
AREAS THROUGH BLUE AND GREEN
INFRASTRUCTURE



LINK PUBLIC FACILITY AND PROPERTY DECISIONS TO LARGER STRATEGIES

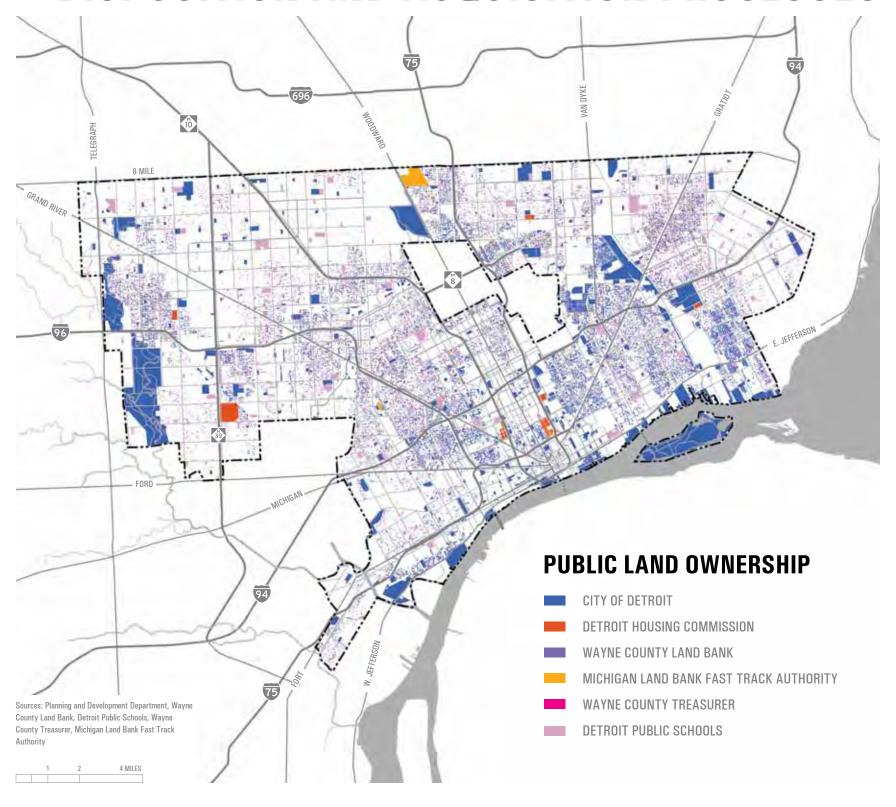


INCORPORATE MORE INNOVATIVE VACANT LAND MAINTENANCE APPROACHES

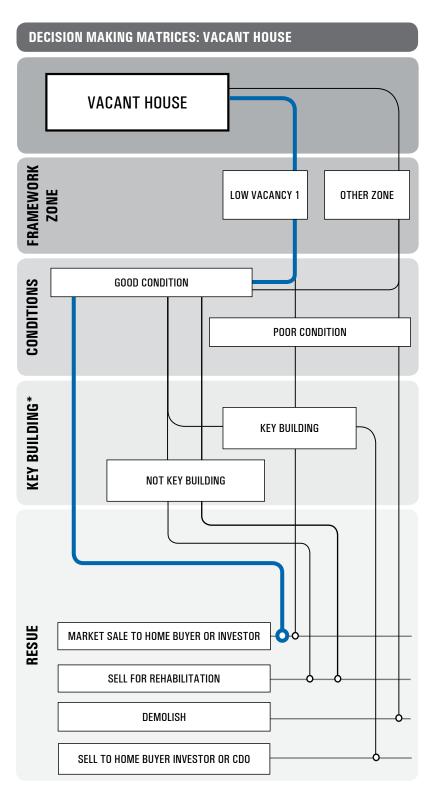


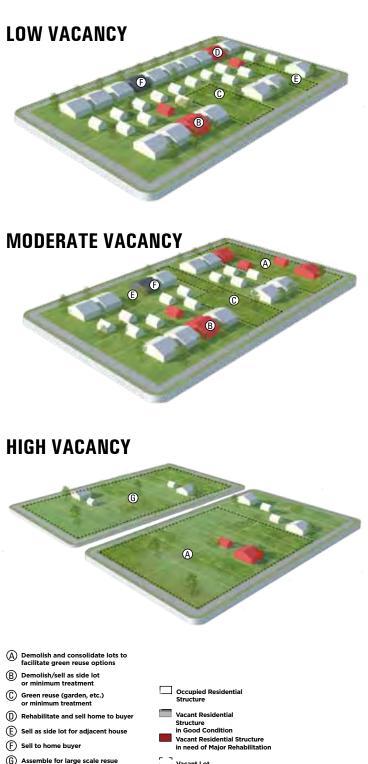
USE MORE AGGRESSIVE REGULATORY TOOLS

COORDINATED MULTI-AGENCY DISPOSITION AND ACQUISITION PROCESSES



COORDINATED MULTI-AGENCY DISPOSITION PROCESS





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Questions?



ULI Rose Center

Give us your Feedback!

- Email us rosecenter@uli.org
- Complete our survey via Survey Monkey: https://www.surveymonkey.com/s/DetroitFutureCity

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